

EMPLOYEE BENEFITS SURVEY 2020



| Singapore Edition |



CONTENTS

| About the Survey | Page 3 |
|----------------------------|---------|
| Survey Participants | Page 4 |
| Annual Leave Entitlement | Page 6 |
| Major Leave Entitlements | Page 7 |
| Other Leave Entitlements | Page 8 |
| Medical Insurance Coverage | Page 9 |
| Benefits & Allowances | Page 10 |
| Future Trends | Page 13 |
| Key Highlights | Page 15 |
| About BIPO | Page 17 |



ABOUT THE SURVEY

Welcome to BIPO's Employee Benefits Survey (Singapore Edition).

Conducted in March 2020, our survey is based on the analysis of companies with offices located in Singapore (MNCs, SMEs and start-ups) across various industry segments.

GET IN TOUCH

If you would like to find out more about our HR solutions and Compensation & Benefits trends in Singapore, please reach out to our team of Consultants today.

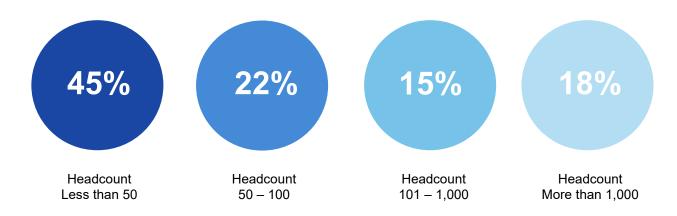
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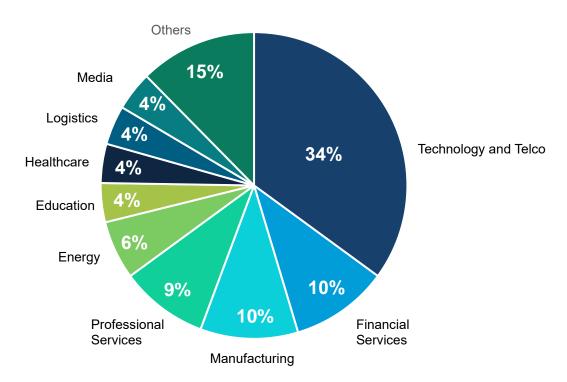
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SURVEY PARTICIPANTS

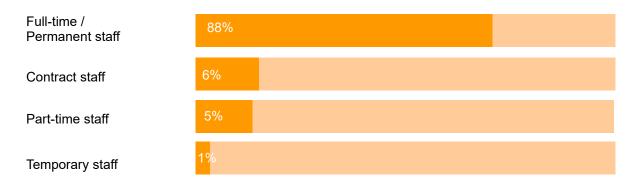


Industries surveyed





Companies surveyed – employment types





Annual Leave Entitlement

In accordance with Singapore's Employment Act, employees are entitled to paid annual leave if they have worked with the current employer for at least three (3) months.

Annual leave entitlement depends on the number of years of service an employee has worked with the employer. The year of service begins from the day that employees start work with the employer. As a general guide:

| Year of Service | 1st | 2 nd | 3rd | 4th | 5th | 6th | 7th | 8 th and thereafter |
|--------------------|-----|-----------------|-----|-----|-----|-----|-----|-----------------------------------|
| No. of days | 7 | 8 | 9 | 10 | 11 | 12 | 13 | 14 |

Given Singapore's competitive employment landscape and tight labour market, the number of days of annual leave that employers provide are generally higher than the guidelines.

Based on BIPO's survey results

Average: 15.3 days
Minimum: 7 days *
Maximum: 17.8 days

*in accordance with labour regulations

FRONTLINE STAFF (New Hire)

Average : 15.4 daysMinimum : 7 days *Maximum : 18 days

*in accordance with labour regulations

OFFICE STAFF (New Hire)



Major Leave Entitlements

| Description | Avg | Min | Max | Mode | Labour regulations |
|----------------------------|-----|-----|-----|-----------------------|--|
| Sick leave (outpatient) | 14 | 7 | 30 | 14 | 14 days Criteria Full entitlement if employees have worked for 6 months or more |
| Hospitalization | 54 | 38 | 60 | 60 | 60 days, includes the 14 days of paid outpatient sick leave entitlement Criteria Full entitlement if employees have worked for 6 months or more |
| Marriage | 3 | 0 | 15 | 3 | |
| Maternity | 93 | 16 | 120 | 112 | 16 weeks for Singaporean child 12 weeks for non-Singaporean child Criteria Legally married to the child's father. |
| | | | | | Employees have worked with current employer for continuous 3 months before the birth of child |
| Paternity | 14 | | | 14 | 2 weeks for Singaporean child |
| Compassionate | 4 | 0 | 20 | 3 | |
| Childcare | | | | Labour regulations | 6 days for Singaporean child 2 days for non-Singaporean child Criteria Youngest child is below 7 years. Employees have worked with current employer for continuous 3 months |
| Extended childcare | | | | Labour regulations | Z days per year Criteria Youngest child is between 7 – 12 years Child is a Singaporean Employees have worked with current employer for continuous 3 months Paid by Government, capped at S\$500 per day including CPF contributions Leave cannot be pro-rated |



Other Leave Entitlements





Among the more interesting provisions include "heart-broken" leave to help employees get over failed relationships. While rare, they reflect the changing needs of a multi-generational workforce in a highly competitive employment landscape.



Medical Insurance Coverage

Outptient Insurance Plan for Employees

79% Fully claimable

21% Shared costs with employees

Cap on Medical Claims

| | Cap per case | Cap per annum |
|---------|--------------|---------------|
| Average | S\$361 | S\$5,448 |
| Minimum | S\$20 | S\$20 |
| Maximum | S\$2,000 | S\$100,000 |

Average 15% of medical expenses borne by employees

50%

borne by employees



S\$5,448

on medical claims

On average

S\$361

cap per case on medical claims

On an additional note, one of the staples of any Compensation & Benefits scheme is a good health and wellness protection plan for employees. Ensuring that employees are well-protected gives them the confidence that their interests are taken care of. Some examples of medical insurance coverage include:

Group Term Life

Covers death and total & permanent disability due to illness or accidents

Group Hospital & Surgical

Covers medical expenses incurred as a result of hospitalisation or surgery due to illness or accident

Group Personal Accident

Covers Death, TPD and Dismemberment resulting from accidental injuries only

Most companies take on additional riders that provide a more comprehensive solution for the organization and in meeting employees' needs.



Benefits & Allowances

Fixed meal allowances are taxable. However, the provision of food and drinks (free or subsidized) eg: food and drinks provided in the pantry and during meetings, festive occasions like "lo-hei" during Chinese New Year, Christmas parties and company celebrations are NOT taxable if most staff in the company enjoy the benefit.

| Item | Provision* % of companies | Average S\$ | Min S\$ | Max S\$ | Remarks |
|--|---------------------------|------------------|------------------|----------------------|--|
| Meal allowance | 18% | S\$206 | S\$100 | S\$400 | |
| Meal voucher | 3% | S\$50 | | | |
| Canteen | 10% | | | | |
| Company mobile phone | 37% | | | | Management team, sales or client-facing roles |
| Mobile phone allowance | 40% | S\$150 | S\$100 | S\$200 | |
| Mobile phone expense claim | 15% | S\$94 | S\$50 | S\$200 | |
| Company car | 16% | | | | Top management and C-suite |
| Car allowance | 40% | S\$550 | S\$100 | S\$1,750 | |
| Transport allowance | 15% | S\$150 | \$50 | S\$300 | |
| Annual health screening Top Management General employees | 54% | S\$450 S\$260 | S\$100 S\$75 | S\$1,500 S\$720 | |
| Dental (reimbursement, insurance coverage) Top Management General employees | 70% | S\$800 S\$500 | S\$100 S\$100 | S\$7,000 S\$2,000 | |
| Overtime allowance / benefits | 34% | | | | Typical conditions After 8pm or 2 hours after office hours Taxi / Meal claims provision Manufacturing sector @ 1.5x of salary |
| Children education / allowance | 6% | | | | Only for Directors After 3 years of service |



| Item | Provision* % of companies | Average S\$ | Min S\$ | Max S\$ | Remarks |
|--|---------------------------|----------------|------------|------------|--|
| Housing loan repayment | 3% | | | | |
| Employee tuition assistance / Student loan repayment | 18% | | | | |
| Employee Savings Plan | 1% | | | | |
| Flexible working environment (flexi-work arrangement) | 61% | | | | Work from Home = 25% Flexi-hours = 15% Combination of both = 15% |
| Travel allowance / Per Diem allowance | 57% | S\$100 | S\$25 | S\$150 | |
| Travel expenses reimbursement | 69% | S\$135 | S\$25 | S\$250 | |
| Travel insurance | 78% | | | | |
| Cold climate or warm clothing allowance | 4% | S\$200 | | | Typically, S\$200 |
| Long-service award | 51% | | S\$500 | S\$2,000 | Typical conditions Every 5 years Gift/Cash equivalent from S\$500 to S\$2,000 |
| Company product discount | 21% | | | | 30% discount for retail |
| Other provisions eg: Country club membership, family trip | 27% | S\$575 | S\$200 | S\$1,500 | |

^{*}refers to percentage (%) of companies surveyed that provide such benefits.



Beyond the usual annual health screenings, dental benefts and mobile phone allowances, flexi-work arrangements are inreasingly gaining popularity.

BIPO's survey was conducted before Singapore's "circuit breaker" (and work from home) measures were implemented. Interestingly, 61% of companies surveyed had already implemented flexi-work arrangements. One of the benefits of such arrangements is that it enables manpower and resources to be deployed quickly and more nimbly.

Other interesting highlights:



Overseas business trips

Meal allowances / reimbursement on overseas trips are part of the "per diem" allowance reimbursement, and not taxable. Some examples include :

- Per diem reimbursements for actual amount incurred on meals, laundry, telephone calls
- Overseas accommodation
- Overseas airport transfer
- Travelling expenses between cities for business purpose
- Entertainment expenses for business purpose
- Travel insurance premium if it is for the period which an employee is overseas for business

What is deemed taxable are:

- Payment to buy warm clothing for business trips
- Payment to buy luggage for business trips

These do not form part of the "per diem" allowance and therefore, taxable.

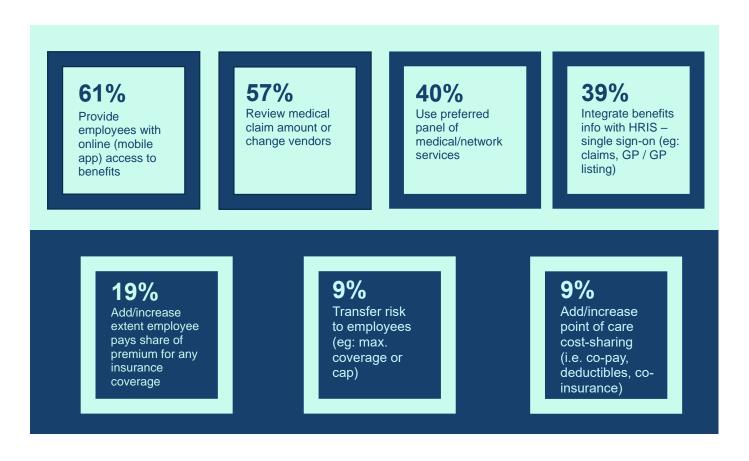


Future Trends

In trying to predict some of the trends affecting employee benefits, we designed a series of questions that touched on upcoming plans that companies would embark on in the next 12 months.

TREND #1

Has your company reviewed and taken actions regarding any of the following in the last three years, and do you expect to do so in the next 12 months?





TREND #2

To what extent are the following a top priority for your company's benefits administration and operations?

42%

Focus on technology, automation in Benefits administration 34%

Formal documentation of operational P&Ps

31%

Integrate Benefits administration with other HR systems 30%

Vendor management (Preferred suppliers, Service-level agreements SLAs) 25%

Compliance (internal and external audits)

22%

Benefits operation (Shared Service Centre or outsource)

TREND #3

To what extent are the following a top priority for your company's benefits strategy?





Key Highlights

Make COMPLIANCE your #1 priority



Meet the typical market practices



Do what is needed for your employees



Follow all statutory requirements

Useful resources

- Ministry of Manpower
- Tripartite Alliance for Fair and Progressive Employment Practices
- Inland Revenue Authority of Singapore
- Central Provident Fund Board

Consider comparing a "basket of benefits" with current industry practices. This gives you an understanding of where you stand and a basis on which to start or modify your benefits plan

Regularly review the needs of your employees

 Consider the enrolment / takeup rate, especially new benefits that have been put in place

When "one size does not fit all"



Different types of employees have different needs (eg: full-time staff may prefer enhanced lifestyle benefits vs. contract staff who value paid annual / sick leave if they meet the criteria).

Within a multi-generational workforce and today's constantly evolving global economy, a "one-size fits all" approach may not sufficiently address employees' needs.

Customized benefits platform



- Stand out by differentiating yourself
- To provide every benefit is wasteful and unnecessary
- Do what your employees want and value the most

Comp & Ben 4.0 Integration + Digitization



- Integrate your benefits platform
- Think digitization, gamification and ESS
- Effectively manage and constantly review your benefits plan.





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About Us

BIPO, your leading one-stop, global Human Resource service provider.

Since 2004, we have been helping companies transform their HR operations through our award-winning cloud and mobile-based Human Resource Management System (HRMS) and comprehensive suite of integrated outsourced services.

Our APAC Headquarters in Singapore with four R&D Centres located in Singapore, Shanghai, Indonesia and Malaysia serve as our hub for the region. An extensive network along with BIPO's global offices across key cities in Australia, mainland China, Hong Kong SAR, Taiwan, India, Indonesia, Japan, Malaysia, Philippines, Thailand and Vietnam means we are better connected to support your growth.

Mission & Values

We provide innovative and effective ways of managing HR processes through cost-effective technology and solutions that serve the needs of all stakeholders to achieve productivity enhancements.

A sense of Belonging, Integrity,
Professionalism and Openness

Professionalism and Openness in striving to improve are the guiding principles that run through the heart of our business. Providing equal opportunities in each of the 12 markets we operate, our team of consultants combine local expertise with global best practices and compliance measures that support businesses at every stage of the HR transformation process.

OUR SOLUTIONS

HR Management System

- Personnel
- Payroll
- Leave Management
- Attendance
- Claims
- Training
- Business Intelligence (BI)

OUR SERVICES

Payroll Outsourcing

An integrated platform that simplifies payroll calculations. Our strength lies in our in-depth knowledge of the relevant labour and tax laws in each country – providing a holistic one-stop, integrated payroll solution for our clients.

Attendance Automation

Easily integrated with various clocking devices, managed online and linked to the payroll system, complex shift patterns and rosters can be flexibly arranged, improving productivity.

HR Consultancy

Our HR consulting practice encompasses a broad spectrum of HR disciplines to support the success of any organization, including compliance, compensation and workplace practices.

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